

Promising Practices Research Insights Thursday | August 24, 2023 | 12:00 p.m. – 1:15 p.m. (PT) Zoom Auto-captioning transcript

good afternoon everyone thank you for joining us we'll just give it a guick minute as people are coming into our 0:06 webinar 0:36 and good afternoon everyone that is joining us in today's webinar um today we have uh California 2030 promising 0:43 practices research insights let's go to the next slide I'll go over some Logistics while we're still waiting for 0:49 some to enter into the webinar closed captioning and ASL interpreting services are available you can access that by 0:56 clicking on the icons at the bottom of your Zoom toolbar participants are all muted during the 1:01 presentations you may use your raise the hand icon during our g a portion to request your line to be unmuted 1:08 you can also submit your questions and comments using the Q a icon at the bottom of the toolbar 1:15 today's webinar is also being recorded the presentation and recording will be 1:20 archived you can visit CDA's YouTube channel to view the video or go to the 1:25 ca2030 webpage I will drop the link for you to be able to click through that 1:32 um but in that link you'll see there's will be the video the transcripts and the presentation from today's 1:38 presentation along with the previous ones as well 1:43 all right I'd like to introduce our chief deputy director Mark Beckley I 1:48 will turn it over to him hey thank you so much Connie and good morning everyone it is so great to see

you on this webinar before we turn toward to the content for day-to-day session I want to walk

2:01

everyone through the timeline of ca2030 project how it came into being and what 2:07

led us to today's promising practice is webinar next slide please 2:13

you're all aware of the demographic shift that is currently underway in the state the reason why this initiative is

2:20

called California 2030 or ca2030 for short is to reflect that by 2030 one in 2:25

four Californians will be aged six years above and the ca2030 effort doesn't end at 2:31

2030 but really extends will be in 2030. um this slide shows where the 2:36

demographic shifts in the State uh will be by 2016. and you can see from the 2:42

from the trend lines on this chart that there's been a gradual decline in the populations for categories of people 18

2:48

and under uh between the ages of 18 and 64. and significant consistent growth in 2:54

people aged 65 and above um next slide please

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and then when we look at this data further and break it down we see that this dramatic growth in population of

3:09

people aged 65 and above affects all regions of the state in the Inland 3:15

Empire it's most pronounced where we see a very high growth rate of 682 percent 3:20

and even in the lowest growth rate on this map we still see a very high 189 3:25

percent which is in the Northern and Sierra region these demographic changes will influence our work as we plan for

3:32

the future next slide so going back to the beginning of the 3:38

state's renewed emphasis on addressing the growing aging population in California this work began in 2019 with

the governor's executive order calling for the development and implementation of a master plan for aging and the

3:51

continued development of this master plan in 2020 one of the key work products during the

3:58

development of the master plan for aging was long-term services and support subcommittee report

4:04

in that report Itss stakeholders outlined five bold objectives all of these relate to ca2030 and in

4:11

particular I'd like to call out objective five which looks to streamline State and administrative structures for

4:17

California's aging Network which is a key objective of the ca2030 project 4:23

next slide the Itss subcommittee report Was Then

4:28

followed by the governor's release of the master plan for Aging in January of 2021 the master plan for aging contains

4:36

five old goals 23 strategies and originally contained 132 initiatives in 4:42

the first round of initiatives initiative 101 addressed many of the components of the California 2030

4:49

project this initiative addressed areas such as local Agency on Aging funding 4:55

formulas local maps and local agency area and aging designation processes 5:01

next slide this initiative sparked intensive work by the Department of Aging in 5:08

consultation with our academic partner California State University Sacramento through the hubs and spokes process

5:15

in this project a series of webinars and town halls were held to discussion issues and opportunities for the Aging

5:22

Network and public feedback was solicited as well in April of last year we shared the findings from the hubs and

5:29

spokes process with all of our stakeholders next slide

all this work completed during the hubs and spokes process was then taken into consideration when we were planning for

5:42

and designing the ca2030 project we engaged our wonderful Partners in 5:47

collaborative Consulting to work with us on this project last November and during 5:54

the project today we've gained valuable insights from our aging and disability stakeholders our local agency areas on

6:01

aging and today all of you will have an option to see the task research that 6:07

collaborative Consulting has prepared on promising practices in other states 6:13

and I believe I am ahead one slide so if you can just hold on this slide 6:19

the ca2030 project has been constructed to focus on six key areas to further 6:25

assist in developing and strengthening the Aging Network these areas in particular are programs

6:30

and services funding sources and capacities key performance measures governance 6:37

geography and demographics and branding Communications and Outreach 6:43

next slide and I would like to take a moment to thank all of our wonderful stakeholder 6:49

Partners on the ca2030 project these stakeholders have been a part of our 6:56

2030 steering committee and in particular we've had representation from organizations such

7:01

as c4a which is the organization that represents our local area agencies on 7:07

Aging the California Commission on Aging the California foundation for Independent Living centers the

7:13

California Association of counties and the county Welfare Directors Association thank you so much for these wonderful

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members and their contributions to this effort today next slide

7:27

in January of this year the governor made an update to the master plan for Aging for the 7:34

2023-2024 fiscal year and release 95 new initiatives these initiatives are really 7:40

intended to update and provide a current look at the needs for aging population 7:46

throughout the state I wanted to call attention to one initiative in particular initiative 74 7:52

which is the California 2030 initiative the work that we're talking about today 7:58

is part of a larger goal area within the master plan for aging and as a critical linchpin to implement other critical

8:04

initiatives within the master plan for aging within goal three alone for instance there are four to five other

8:11

initiatives that are related to an effective but affected by California 2030.

8:18

okay um next slide

8:23

just want to make sure I am on the right side okay and then in July of this year we are 8:30

thrilled to see the release of the notice of proposed rulemaking from the federal Administration for Community Living

8:37

um for older Americans act programs this is the first time since 1988 that the federal government has proposed

8:43

changes and called for public input on older Americans act regulations

8:48

earlier this month we submitted our comments to ACL with changes that we think will really help to strengthen the

8:55

Aging Network going forward and we're happy to see that this sense of urgency that we're feeling within California and

9:01

the sense of a momentum is also reflected by our federal Partners as well 9:06

next slide the key to the California 2030 effort is

9:13

that we want to make sure that any policy practice changes that we recommend are person-centered Equity

9:19

focused and data driven so we're pleased that we've had the ability under this effort to launch

California's first ever Statewide Community assessment survey for older adults which is also known as CASOA for 9:32 short we've partnered with vendor polo to distribute the survey Statewide and 9:37 the survey is currently being distributed in paper and online formats and in multiple languages we're really 9:44 happy to report that Jessica this more just as of this morning we've received 14 000 responses to the survey and the 9:52 survey responses will then be used to inform and shape the findings and recommendations of the California 2030 9:58 project okay next slide okay so that concludes our walkthrough 10:06 of the timeline of 2030 and how we find ourselves at today's webinar 10:12 I would now like to hand the presentation over to Aaron Lockwood from collaborative Consulting 10:18 foreign thank you Mark and thank you everyone for joining us here today our 10:23 plan for today is to offer a brief overview of the California 2030 project approach and then primarily focused 10:30 today on highlighting promises promising practices we have studied in other states uh with the intent to spark ideas 10:36 for the California aging Network then we'll end today by providing an opportunity for questions about the 10:43 promising practices as well as the broader California 2030 project before we get started though there are a 10:50 few items that I want to clarify and allow you to keep in mind as we move forward first throughout this webinar 10:55 today and throughout the project you'll hear us reference the California aging Network in the context of this 11:01 project when we refer to the California aging Network we're talking about the 33 11:06 area agencies on Aging the Triple A's and the California Department of Aging or CDA

for today what we are highlighting in this webinar is just one of many pieces of research for the California 2030

11:18

project which I'll speak more to in in just a moment but to um to clarify what we are offering today is a glimpse of

11:25

the promising practices that we studied within each of the six Focus areas for this project which Mark mentioned in the

11:32

opening but just to quickly State those again here its governance programs and services 11:38

funding sources and capacities key performance measures branding communication and Outreach and geography

11:45

and demographics and then lastly these promising practices that we share today they're 11:51

not recommendations they're not commitments they are the practices from other states that can help us generate

11:57

ideas for the Future Ready California aging Network as we progress within this project all right so with that I think

12:04

we can get started uh next slide please so the purpose of the California 2030 12:11

project is to imagine and design a Future Ready California aging Network to 12:16

serve a larger older and more diverse population of older Californians to 12:23

achieve this purpose we created a year-long project design with 10 phases 12:28

of work these phases started with establishing a project foundation and forming the 12:33

project steering committee that Mark recognized as well I just want to say the steering committee has been instrumental in

12:39

guiding our work along the way providing valuable insights ideas wisdom 12:45

and the project approach also includes a robust research

12:54

and really want to illustrate that this all builds to creating a variety of

12:59

scenarios or possibilities for what it would take to realize a Future Ready California aging Network

the final deliverable for this project is going to be a set of actionable recommendations that are

13:12

focused on network-wide enhancement within those six-core strategic and 13:17

operational Focus areas that we've mentioned next slide please

13:25

again, the project supports a robust research and Discovery process it started with stakeholder perspectives

13:30

and we actually did a webinar on this back in June that is available on the CDA website if you are interested

13:37

as part of this research, we interviewed several key stakeholders together their perspectives this included uh talking

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with thought leaders associations community-based organizations advocacy groups other state leaders and many more

13:52

I believe we had about 80 voices in total represented in that phase of work the next phase of research was then this

14:00

the AAA stakeholder perspectives and we also did a webinar to share those findings in July that's also available

14:06

to you for this we actually uh were able to speak with and meet with all 33 aaa's 14:12

and uh share heard from their perspectives Incorporated those

14:18

and then we have been looking at CDA and Triple A data to Garner more insights into the current state of the network uh

14:25

more from a quantitative perspective and then we have the promising practices research which again looks at other

14:31

states practices and will be the focus for the remainder of today and then also to acknowledge we also are

14:37

looking at data on Trends and projections incorporating that and also incorporating the findings and data from

14:44

the older adults needs assessment or the SOA survey that Mark also highlighted 14:50

so that is the brief summary of the different areas of research and Discovery we have been doing today again

14:56

as the third webinar in the series, we'll be providing more insights on the promising practices research and with

15:02

that I will turn it over to my colleague Jacob to talk more about the specifics of that work Jacob

15:10

thank you Aaron and good afternoon everyone uh nice to be with you again 15:15

uh so I will first uh introduce our methodology for the promising practices 15:21

research and then we'll dive into what we found and learned uh across the six 15:26

Focus areas just uh as a caveat uh this will be high level findings and we will 15:33

uh invite you to dive into the research and more details in the report uh when 15:39

it's published which will be I believe in in the coming days so with that our 15:45

methodology so we uh we Define uh promising practices as common and 15:51

promising practices that maybe policies standards models and or activities that 15:58

are designed planned or implemented to solve a systems external or internal challenges these may not all apply to

16:06

California and what we share today um and again as Aaron mentioned they are 16:12

we seek for them to inspire thinking and inspire ideas for solutions for Future 16:18

Ready California uh all of these examples are from outside of California and that's 16:23

intentional uh we looked beyond the state at what other states are doing what's happening at the regional or

16:28

local level as well most of this relates to aging uh policies and programs and 16:34

practices uh but not all the findings do not imply that these practices are 16:41

not already happening in California in many cases you'll see uh some of these promising practices can be found in

California already within the Aging Network and this webinar really only features uh 16:53

some of the practices shared in the report so this is not a comprehensive overview of everything we learned some

16:59

of the states we looked at uh Alabama Colorado Pennsylvania Florida Illinois 17:04

New York Ohio Texas Rhode Island Washington Wisconsin and others as well 17:09

those States received maybe the greatest attention so with that let's dive in and uh the 17:18

first area is around is in governance so we found that uh State units on Aging 17:24

which oversee their Triple A's in every state and report an account directly to 17:29

the federal Administration Community Living uh are situated in States in 17:35

different ways uh what we learned uh this is sort of anecdotal through our through our research through our through

17:41

our stakeholder interviews was that those that report directly to a governor 17:47

claim to be optimal uh they have uh maybe a greater uh influence at the at 17:54

the governor level but most State units on Aging are not situated in this way most State units on Aging are embedded

18:01

in a larger agency or department and Report through uh at least one sort of 18:07

layer of leadership and oversight uh here we see New York and Florida are sort of two examples where they do have

18:14

uh departments on Aging that are their own sort of separate departments that do 18:20

uh that do report directly to Governor's Office

18:25

the next area is around policies and procedures, and we found that many states 18:31

are using their sort of uh clear policy and procedure manuals to easily 18:37

communicate and update their policies and procedures and in some cases this is 18:42

an ongoing revision and updating process in other cases it might be an annual process but what some states do is they

basically, incorporate all of the policies and procedures across all of 18:55

the programs and services that aaa's are responsible for into a single document 19:01

and what they'll also do is create governance systems and structures around those documents so in the state of

19:08

Colorado for example there's a special working group Committee of all of the 19:13

aaa's that meets with the state unit on Aging to raise issues around policies 19:20

and procedures that maybe need to be improved or changed and vice versa the state brings potential and prospective

19:27

changes to policies and procedures or new policies and procedures to the aaa's for feedback before they become

19:34

formalized I'm sure you've been hearing about

19:39

modernization of State policies and procedures or state regulations and 19:45

federal regulations and some states are using that sort of moniker to modernize their aging

19:52

policies and processes in in various ways some states are using it to clean up 20:00

their policies and procedures to simplify certain processes or practices 20:06

or requirements of the aaa's others are taking approaches to restructure 20:13

their commissions on Aging either to add more members to create new groups or expand the missions or redesign missions

20:20

of some of their governance bodies within their state aging networks and 20:25

others are looking at the entire structure of their state looking at the number of aaa's looking at the planning

20:33

and service areas looking at geography and population and yeah sort of framing 20:38

the potential changes or active changes to States structure from a modernizing 20:46

point of view and with that some states have

reduced the number of uh planning and service areas and uh we've seen uh 20:58

uh examples of this really coming out of the uh the financial crisis of 2007 and 21:05

2008 where uh State uh budgets were uh were challenged and uh and they 21:13

we're looking to um to cut many programs state-funded programs and so we saw uh in our

21:21

research uh several states that have uh made structural changes to their uh to 21:27

their PSAs and their aaa's to improve cost efficiencies and we feature lowa as a as a case study in our report

21:38

um and some states that have restructured and we'll spend a bit of time on this in in the report uh

21:44

their PSAs and Triple A's have uh they do that in different ways as well, so we think about the sort of the tactics for

21:50

uh for uh re revisiting their PSAs and their AAA designations

21:57

um in the case of Iowa again as an example uh it was designed as a as an 22:03

inclusive process where the aaas were invited to propose uh certain plans or 22:08

certain scenarios back to the state um to um to provide more you know support and 22:15

uh and direct insight into what might be the best Solutions

22:21

so now we shift to the programs and services category and here we uh we we're talking about

22:29

core Services these are services that are kind of basically hardwired into state uh state regulations State

22:35

policies and practices um and so we see that many states have established a set of core Services uh

22:42

that might leverage uh federally funded programs and service they might mimic or be the same as some of the

older California exact services but these are services that are more or less required of their aging Network in 22:56 addition to a lot of the flexible sort of programs and services that aaa's can offer to their local communities and 23:02 here in Rhode Island is a sort of a nice org chart uh where we see the state 23:08 organizing their programs and services into three categories access connect and protect

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states are also sort of utilizing certain requirement practices to collect 23:23

and utilize consumer data um and this is largely through the uh through the 23:28

practice of Designing and uh and standardizing uh common intake forms 23:34

across an entire network to ensure that each organization that's part of that 23:40

network is uh collecting the same core set of data and that that data is uh is 23:46

being reported back into a system

23:52

um we're seeing a lot of service Innovations happening within and outside of state and National aging networks

23:58

across a lot of different service categories, we feature quite a bit in our report I know that there are also a lot

24:04

of innovative program and service activities happening in California as well 24:10

um but that you know there's a there's a lot to be inspired by and to learn from as we look into the future of

24:18

programs and services a few just quick examples might be around Transportation 24:23

identifying more flexible Transportation options or on-demand Transportation options 24:29

some organizations are bundling certain services like home modification 24:36

uh and uh and In-Home Care supports to encourage home stabilization and 24:43

we're seeing uh also sort of more branding and identity development around certain programs and services

uh states are also integrating equity and equality into their program planning and design 24:58

in some cases, they may be requiring agencies to provide more insight or more 25:05

detail into how they intend to reach certain Target audiences and how they 25:10

plan to measure how well they're reaching certain Target audiences and we also see some programs that are you

25:18

know designed for certain hard to reach uh and higher risk populations 25:25

these might be programs and services in very specific languages, or they may be 25:30

designed for a particular sort of cultural ethnic population 25:38

states are also using wait lists to strengthen their funding advocacy efforts and we have we feature a few of

25:43

these examples in our in our report um basically this is sort of leveraging 25:48

the sad fact that a lot of programs and services do have wait lists and 25:53

folks are basically in line waiting to receive a service in-home services is 25:59

a common area Across the Nation where there are wait lists what some states have done is basically develop a

26:06

business case for uh you know the positive outcomes of these services so 26:12

it might be around you know helping people stay in their home as opposed to un transitioning into a nursing home and

26:20

making that business case to their state elected officials to say if we had funding to eliminate this wait list it

26:28

would translate to x amount of dollars saved uh for these negative outcomes 26:33

that may ultimately happen with folks that are on the waiting list 26:40

we shift into the funding sources and capacities category of course the 26:45

funding formulas is a common practice across all of the states have uh 26:50

you know are do revise their funding formulas uh to reflect demographic changes but we also see uh that Equity

26:57

priorities factors into changes in uh interest State funding formulas as well and we use Minnesota here as kind of a

27:05

live example because they are currently going through this process um and 27:11

um what we see what we're seeing in Minnesota is that the state has uh proposed a new interest

27:18

State funding formula with new a few new categories and uh and weight changes 27:25

to the weights of these funding formulas uh in response to these proposed changes 27:31

the area agencies on Aging in that state have really kind of taken two uh two 27:38

uh two approaches or there are sort of two camps there's sort of the rural A's that are making an advocacy push for

27:44

certain funding formula changes and then there are Urban there's Urban AAA that's also uh making an advocacy push with

27:51

different funding formulas uh what we want to call out is some of these uh a 27:56

trend that we're seeing across States and how they're changing their funding formulas what we're seeing is that

28:01

weights uh some weights are shifting we're seeing higher increased weights on 28:07

minority populations and Rural populations and we're seeing decreasing rates uh weights excuse me on the 60

28:15

plus population we're seeing new categories emerging uh older age 28:21

categories the 75 plus category or 85 Plus category a disability category and 28:28

a living alone category and I know that um I believe California has 28:33

incorporated some of these uh these sort of newer categories into their funding formula 28:40

states are phasing in major changes in their in their funding uh allocations what this means is after a funding

formula is uh is institutionalized uh a lot of states are limiting how much of a 28:55 change each AAA might experience year to year so instead of a night and day shift 29:02 basically from one fiscal year to the part where a budget might be dramatically diff

basically from one fiscal year to the next where a budget might be dramatically different based on the

29:08

funding formula breakdown States um like Pennsylvania are limiting that 29:15

change year over year to three to five percent of a budget change and it's typically on the on the downside meaning

29:22

if a an organization is going to be receiving less money it's only a 29:28

percentage of the entire change year over year to allow each 29:33

organization to um more sort of gracefully plan for and 29:39

and manage that that that budget change

29:45

and private pay uh is an allowable option per the federal guidelines uh and 29:52

it's uh it's really up to States and state units to determine if they would like to incorporate it into their

29:59

own uh policies and regulations and then it it's also sort of an option for 30:04

Triple A's to practice it if it's allowable by their state um and so we see uh when we look across

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the country that some states have adopted not only allowed but adopted private pay programs or helped design uh

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private pay programs to a reach maybe a middle income audience or even a higher 30:26

income audience that is able to afford these non-means tested programs 30:32

and B to generate additional revenues to subsidize for programs and services for 30:38

those that just wouldn't be able to afford these Services otherwise there's a lot of complexity to these types of

30:44

programs there isn't unfortunately there isn't a whole lot of data on the finances side on the money side at this

point in terms of how successful they are what the sort of the micro economics looks like but we are seeing

30:58

it as a growing solution that states like Maryland in this case New York as well have been practicing

31:04

Maryland's example is a is actually kind of endorsed by the state unit 31:10

um it's a it's a it's a standard model um with a with a with a very explicit 31:15

cost at the clear cost that bundles Home Maintenance a service Navigator and 31:20

transportation and it's sort of like a membership program for folks 31:28

and to that point you know states are achieving funding increases in a variety of ways 31:34

um largely you know through advocacy like I mentioned uh making a business case for funding increases is a common

31:41

strategy uh a lot of again a lot of states are using either Health Care utilization 31:48

um numbers uh or client self-reported outcomes numbers to demonstrate the 31:54

impact and value of their services and the cost Effectiveness and return on investment of their services

32:01

um the states are also exploring other funding means as well the state of Pennsylvania is sort of is known for

32:08

utilizing a lottery a state lottery to finance its Aging Services and programs 32:16

and um no surprise to this audience I'm sure about State aging networks are becoming more involved in Medicaid

32:23

policies and activities and of course the Medicaid environment looks different state to state uh in some states aging

32:30

networks have been able to uh to basically be built in and structured into Medicaid policies and Medicaid

32:38

payments uh through maybe fee for service programs directly under contract with the state and in other cases as in

California a more market-based competitive environment has emerged welcoming or allowing aaa's to

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participate and earn contracts with uh with health plans we also see you know an increase in in

33:01

waiver programs as well and Medicaid administrative claiming through largely 33:08

through arc activities that many states with established arc and no wrong door systems are more or less universally

33:15

utilizing moving into our next category key

33:21

performance measures uh states are progressively strengthening their Data 33:27

Systems to be able to measure to Monitor and to improve their performance 33:32

so while it does help on the reporting side what you're required to report you 33:37

know to the state to the feds um it's a key performance measures and I 33:44

I integrated I.T systems uh are also helpful tools to monitor performance uh 33:50

and to improve performance of the programs and services across the state uh and so they're also using

33:56

these systems to have data dashboards ongoing reporting or in their annual reports to demonstrate the efficacy of

34:04

their aging networks in Florida they publish you know they look at the 34:10

percent of the 60 plus population that their agencies their aging network 34:15

is reaching but they're also looking at you know they're breaking that down into subcategories and able to look okay well

34:22

among our minority population um you know how many of those folks are we reaching uh in our rural areas how

34:30

many of those folks are we reaching so with more Integrated Systems and tracking processes states are

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able to look at how effective they are in reaching their targeted populations 34:46

um more states are also assessing the needs of older adults at larger scales as we featured earlier on about

34:52

the community assessment survey of older adults casual that tool is becoming 34:59

um a common tool across states to use to gauge a uh the needs of their 35:06

older adults older residents uh across an entire state now this is an 35:12

incredibly valuable tool because it allows for states to look across their geographies 35:19

at the variations of lived experiences of needs of anticipated needs of concerns at the community level so these

35:28

tools are incredibly valuable in understanding the evolving needs of consumers as well as potentially setting

35:36

strategic priorities for what's needed what's what sort of in demand it allows 35:42

local communities to sort of look across and see how others are doing as well as 35:47

it allows states to look and compare against each other so there's also sort of internal and external benchmarks that

35:54

can happen by using a standard tool like this many states are requiring aaa's to 36:01

collect and Report consumer satisfaction and experience and in some cases they 36:07

are consolidating it and doing it centrally and in other cases it's a basically a requirement as part of a

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contract uh for a triple A to solicit feedback from their consumers 36:19

we're seeing an increase in this as well and this also being again utilized to 36:24

make a uh to make a case for the value and importance of the Triple A's and AAA 36:30

Network as well as to identify opportunities for quality improvement 36:36

from a consumer experience perspective as well as a sort of a service performance perspective as well now some

36:43

states even bring additional accountabilities into these consumer satisfaction and experience systems uh

the state of Colorado actually has a fiscal penalty if an agency underperforms a certain uh Benchmark

36:58

over two-year period and states are getting more

37:05

sophisticated at measuring and monitoring Network performance uh like I said with these tools and practices

37:11

through infrastructure and through integrating consumer more consumer 37:17

surveys into services and program lines states are able to really gauge their 37:23

work at scale so you can see it locally at the agency level and sort of globally 37:29

at the at the network level as well but that Network level data provides again 37:35

is fuel for advocacy it's fuel for demonstrating the importance the

37:42

relevance the value of the Aging Network to uh to stakeholders to

37:49

legislators to public and private funders

37:55

and state aging networks are also leveraging National data sets and tools so there's a lot of National Data to

38:04

use again in the context of key performance measures to understand okay what is the national average uh for uh

38:12

you know targeting a certain population or reaching a certain Target population and how are we performing

38:19

um you know and there are lots of tools available as well um that allow 38:25

um States and Triple A's within those States uh to improve their performance uh measurement and

38:31

monitoring um including um you know return on investment calculators 38:37

formulas uh data sets for um identifying uh how well uh older

38:45

adults are uh are experiencing uh their communities Etc.

and now we go to the I believe this is the final category branding Communications Outreach uh and so what

39:01

we're seeing across States is you know the states are branding common Statewide programs and of course those of you that 39:06

are familiar with you know the ADRC the Aging and Disability resource uh Center 39:11

model nationally and the Aging disability resource connection model in California are familiar with some of

39:18

these approaches uh where a state unifies a common sort of brand and 39:25

identity and then distributes that out to the local level so here we see New York's ADRC program which is called New

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York connects um and so there's a common brand and identity across the entire State and

39:36

then each County each Triple A basically adopts that and appropriates that brand and identity with their own name and

39:43

information and what this of course allows every New Yorker is a common 39:49

place to go across the state and it allows Community providers that might operate with multiple aaa's and multiple

39:57

A's to also understand that this is the place this is the place that

40:02

everyone knows that everybody points to and there's it's undisputable 40:10

um a lot of organizations public and private are investing in reframing aging trainings and initiatives so from the

40:17

Frameworks Institute in Washington DC several years ago there's been a growing uh effort and momentum to uh to really

40:26

understand and combat uh ageism uh and uh there's been an increase in 40:33

investment and monetary investment and personnel and human investment and 40:40

attention paid to reframing aging we're seeing across different states and 40:46

nationally are really initiatives and campaigns and advocacy

groups around these sort of promising practices for reframing aging the way in 40:58

which aging networks are adopting and applying this is in a few different 41:03

ways um one is sort of embodying it themselves in in their own practices 41:09

review doing their websites understanding how they're thinking and talking about aging in older persons and

41:18

making the necessary changes again based on the research and best practices to ensure that their mental models

41:26

their language their ideas are more age forward and less pages 41:32

they're also taking an advocate approach so once uh you know an organization has 41:39

gone through these kinds of trainings and initiatives and adopted some of these practices uh there

41:44

they can earn the credentials to basically go out and show others and teach and train and advocate for

41:51

reframing Aging in their communities be it with partner agencies funders uh or 41:58

even you know their advisory councils uh and others we've seen efforts from some Triple A's to go to their Chambers

42:04

of Commerce and create a reframing aging program through their local business 42:10

ecosystems so um there's a lot going on here a lot of a lot of examples around reframing aging

42:20

and some Triple A's are radically Reinventing themselves kind of stepping out of the traditional

42:27

we are you know we are an Area Agency on Aging and thinking about themselves more 42:33

as a an organization that you know advocates for and serves older adults and is also an Area Agency on Aging and

42:42

so this is sort of an interesting and intriguing practice that we're seeing across the country

um it's typically um non-profit organizations that maybe have a little bit more freedom and

42:54

flexibility to take on this moniker but we're seeing um this this trend taking place across 43:00

the country and of course there are examples of this in California as well 43:07

and in terms of communications and marketing uh you know we see examples of campaigns that are designed to

43:13

address specific issues and Target specific audiences and maybe something that we might all be familiar with is

43:19

the pandemic and efforts to really get the word out about how folks can still access AAA Services given all of the

43:27

restrictions with a global pandemic we could think about that in terms of sort of ad hoc rapid campaigning

43:35

um but you know we also see efforts on public health issues um on evidence-based 43:42

Wellness efforts uh that you know organizations uh individually and as a 43:49

group can develop campaigns to promote a certain service or program or even a 43:54

certain resource that is backed by a strategy that has you know measurable 43:59

sort of key performance measures built into it that multiple organizations 44:05

pursue um maybe the most common again across aging networks nationally would be ADRCs

44:12

and uh and no wrongdoor efforts again to sort of get the word out about a common resource that's available to Consumers

44:19

at a regional or at a Statewide level uh and a marketing campaign basically being 44:25

the vehicle to do that

44:31

States and local agencies are you know also evaluating their campaigns to improve performance as I said a

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well-designed campaign or a marketing plan will have key performance indicators built into it we're also

seeing you know the monitoring of website visits of phone calls of maybe a 44:48

resolved client cases as uh you know as larger key performance indicators but 44:53

even in Communications uh and Outreach um you know well-designed and executed 44:59

uh efforts will have their own key performance indicators that will be

45:04

monitored and used for continuous Improvement

45:11

this is the last category geography and demographics so here we get back a little bit back

45:17

into the some of the restructuring research that we did states are addressing geographic demographic

45:22

challenges through funding formula changes uh AAA consolidation or restructuring and special

45:28

initiatives um so you know we used lowa and this is we're looking at lowa right now as an

45:34

example where the state legislature needed to cut funding for Aging Services 45:40

and their plan was to reduce the number of aaa's in an effort to create greater 45:47

economies of scale so basically fewer but slightly bigger administrative offices within HHS

45:54

um and part of that was driven by a budget and part of it was also driven by demographic changes that occurred in the state

46:01

um and so we see geography and demographics playing a role in some sort 46:06

of these larger decisions that some states have been making uh around uh updating let's say updating the

46:14

geographic areas of aaa's and also like I said

46:20

informing some of the funding formulas too

46:27

um many states are also supporting tribal and Indigenous groups and organizations now there's a you know uh

title I believe it's title six and the older Americans act which is federal money that goes directly to

46:40

um tribal organizations that apply for it um there are there are some instances 46:46

too where State aging networks and state units on Aging are also 46:51

um engaged in tribal activities or supporting uh tribal communities in

46:56

their states and so Arizona of course is a is a state with a lot of tribal history 47:02

um and so an intro there's some interesting nuances to Arizona that we Sorry point out in our report

47:08

that could Inspire um one is that it actually partners with a couple of neighboring states with

47:14

serving the Navajo Nation which borders multiple States and so there's a there's a AAA region seven in Arizona which

47:21

actually is a partnership between um

47:27

several other states in that in that in that area um there's another region eight 47:32

which is uh another AAA it's the inter-tribal Council of Arizona and this 47:38

one is very interesting because it actually serves tribes across the state 47:44

so it's sort of a speckled egg if you will of AAA which is uh believe 47:50

that the state receives special designation to be able to do that because it wouldn't be sort of

47:55

contiguous areas but a very interesting example of AAA that is able to meet the 48:00

needs in sort of local communities local tribal communities across the state that is not bound to a county borders

48:11

um again this sort of relates to some of the program and service Innovations we're seeing more aaa's adopting Community Health worker programs to

48:18

improve Outreach and engagement with hard to reach populations um if you're familiar with a community

health worker uh model it's essentially an individual from a particular 48:28

community that is really uh their purpose is to really be able to engage 48:34

and activate folks in that Community to be aware of resources and access resources and in some cases maybe a kind

48:42

of a pseudo case manager it allows for more targeted and sort of meaningful 48:48

engagement with communities that might otherwise be extremely challenging to engage with uh at all or ongoing and 48:56

so we're seeing this coming through I know we're seeing this coming through in kalam but we're also seeing efforts

49:03

in other states as well as a type of service model that is also addressing 49:08

maybe some Equity concerns to that Equity Frameworks are also being 49:15

used to better redesign systems and programs so in a way it's a sort of a 49:21

there are there are ways to critique a system in how it's uh how it's designed how it's planned how it's implemented uh

49:28

from an equity with an equity lens uh to better understand you know our certain voices included or excluded uh

49:36

in the process in the planning in the implementation in the delivery um and uh justice and aging has recently

49:43

put out a really helpful Equity framework guide on HCBS that

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um was some inspiration for our report as well

49:58

so with that I believe I will turn it over to Connie

50:06

all right thank you Jacob for that presentation we are now going to go into our q a session um so if you have a

50:13

question you can type it at the bottom of the Q a icon you can hit that and you 50:19

can enter your question into the Q a portal or you can press the raise hand 50:25

icon also located on the bottom of your toolbar and we will unmute your microphones and you can ask your 50:31 question live so let's just uh go over to the questions that have been submitted so

50:38 far there is a question from will Tiff Jacob which states are doing particularly well 50:45

in the performance indicator data Realm

50:54

I'm thinking um we may some of these we may have to

51:00

get back to you on so we can be ensure that we're being accurate um you know I will I will call up New

51:07

York because they publish a an annual report um and um you know that was will is that right

51:15

yes okay well yeah um yeah I the New York comes to mind as one example where 51:21

they the state publishes an annual report on behalf of the entire network

51:26

um that that does include um performance data um and so that sort of relies on it 51:32

obviously a well-running uh Performance Management System 51:38

um I'm there I'm sure there are others uh Aaron I'm going to I'm going to look at you if you have any others off the bat but

51:43

we'll certainly follow up with a few other examples sure I'll just weigh in with one other 51:49

example that comes to mind which is New Mexico who takes a really similar approach but actually does a brief quarterly performance report sharing uh 51:57

performance on key measures for a lot of their Key Programs and you just you just reminded me of

52:02

another one so I'll just share it right now quickly is Florida actually uh Florida is very rigorous in their

52:09

performance and their definition of performance standards and the reliability and robustness of the performance standards that they identify

52:15

and in the collection of that

all right another question in the Q a this is from Tatiana Faso did the 52:26

private pay include the village moment I didn't at least in the in we looked at 52:34

New York and Maryland's private pay programs those do not I am familiar with the village movement but

52:40

not in the context of private pay however if you have some insights there we'd love to hear them

52:48

great and again if you want to raise your hand you can hit the raise hand icon at the 52:55

bottom of your screen and we can unmute you and you can ask your question live 53:01

let's see here wait a minute and see if there's any folks that would like to ask a question 53:07

live I'm looking through the Q a right now

53:12

there is one question from Sylvia McBride given the very delicate balance of all these activities and waiting

53:19

periods how can we Safeguard these plans and organizations in the face of sudden emergencies such as climate change and

53:25

pandemics excellent question and you know this was

53:31

um I think something that does not come through in this report which is around emergency planning and Disaster

53:38

Response that um you know is definitely becoming more fun center in 53:44

in many communities across the country um

53:49

I need to look at that question again um and uh you know I think um I didn't 53:58

we don't have or I don't have many insights into sort of balancing the data this is how I'm understanding

54:04

Sylvia's question at least balancing the day-to-day with the unexpected the sort of the known unknowns the unexpected

54:10

needed response to emergencies um and disasters I think we are seeing a 54:16

growing shift for aaa's and I think this is in the older Americans act reauthorization plan as well to have

54:25

um Disaster Response emergency planning as more of a sort of a formal and um 54:31

and permanent part of what triplets are doing in their planning so I think we're seeing that

54:37

um at the state level as well where you know there's more of an expectation there um and Aaron any anything you'd add to

54:45

that one no I think that was a good response

54:51

right I'll give it another minute uh if

54:56

there's any additional questions that want to come through uh either the Q a at the bottom of your icon if you'd like

55:02

to raise your hand feel free to click on either icons you can submit your question via q a or you can raise your

55:09

hands and we'll unmute you and you can ask your question live um so as we're giving it another minute just a reminder that today's webinar is

55:16

recorded so we will post uh the video the transcript and also the presentation 55:22

as well um and that link I believe has already been shared in the chat but you can go 55:27

to the CDA website and you will see that link under highlights

55:36

okay couple more questions that came in uh Ellen's meeting can you say more 55:41

about radical reinvention what is working well a radical I can and I'll say it 55:49

specific to aaa's because we could it could be a while if we're just talking about it openly but um so I think uh you

55:57

know since uh really I think Kathy Greenlee at the federal level you know sort of spearheaded this idea about

. 56:03

business Acumen and Healthcare Partnerships and since then um you know a lot more competition has

sort of entered the marketplace um driven in large part by you know Healthcare Partnership opportunities but

56:16

I think there's growing focus in Industry around aging and aging services and solutions and it's sort of rubbing up against the

56:24

sort of historical role that area agencies and aging have been playing so some area agencies on Aging I think have

56:30

been positioning themselves as these as broader organizations that are doing again more than just the sort of federal

56:38

and state mandate um and so some have more or less rebranded themselves to 56:45

um you know to maybe compete against some for-profit or other non-profit organizations for Grant or earned

56:52

Revenue dollars others might be sort of Reinventing themselves or rebranding themselves to appear more like a company

57:01

as opposed to a you know a social service institution or government 57:07

institution uh there may be some stigma questions around that um and you know others maybe

57:13

maybe doing it simply based on sort of the culture of their leadership and their boards uh to you know to sort

57:21

of shift gears and take on a new approach to their work um so it's not again it's not a 57:28

universal best practice necessarily but agencies that sort of have those Dynamics let's say

57:33

um are choosing to go in that direction and maybe that's kind of the nice thing about this field and this

57:39

work is that you know there are multiple different types of directions that agencies can go in uh while still kind

57:45

of meeting their mission and meeting the mission of the all the Americans Act 57:51

great thank you Jacob okay I'm not seeing any other questions

57:56

in the chats or any hands Ray so let's go ahead and move to oh one more just

came in uh Weston Shively just said understanding that change is difficult will there be any additional

58:07

transparency on progress in it in initiatives

58:13

I think this make this question actually may roll into as we close out I think we were going to talk about like the next

58:19

phases I didn't move into that because I think this is the last question that I see coming in

58:32

sure and I will I will address that in some closing comments here uh so I just 58:37

want to yeah just want to restate where we are in the California 2030 project approach and what's ahead of us uh so

58:44

again the webinar topic today on promising practices really reflects us getting near the end of the research and

58:50

Discovery process of the project uh I want to recognize again one of the areas 58:56

of research that we will be incorporating as the older adult needs assessment survey um the CASOA survey which is currently live and the link for 59:03

that survey has been made available in the chat I also just want to call out really quick too again related to the now

59:10

three webinars we've had including today uh the report for the prior webinar is 59:16

also available on the uh CDA website along with the webinar materials 59:22

um and the same will be true for today's webinar with the promising practices report that will soon be made

59:27

available on the website as well for additional information uh but really this will then take us to the final two

59:34

phases of the project during which we will synthesize the information from all of the prior phases we'll go through a

59:40

process of creating scenarios and possibilities and ultimately get to that set of actionable recommendations that 59:47 are focused on the network-wide enhancement within those six core uh 59:52

Focus areas that we've mentioned today I believe that that covers it uh I'll 59:59

just pause to see Jacob do you have anything to add excellent all right well I just want to say thank you again for

1:00:05

for taking the time to join us today and I hope everyone has a great rest of  $1{:}00{:}10$ 

their week